Republic of Lebanon

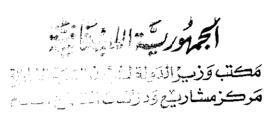
Pilice of the Minister of State for Administrative Reform
Center for Public Sector Projects and Studies
(C.P.S.P.S.)

LEBANESE REPUBLIC
MINISTRY OF LABOR AND SOCIAL AFFAIRS
BEIRUT - LEBANON

NORSK FOLKEHJELP

NORWEGIAN PEOPLE'S AID

OSLO - NORWAY



social welfare services

in

lebanon

1985

lebanese governmental centers

survey findings, recommendations and directory

Lebanese Republic Ministry of Labor and Social Affairs Beirut - Lebanon

Norsk Folkehjelp Norwegian People's Aid Oslo - Norway

Social Welfare Services

in

Lebanon

1985

Lebanese Governmental Centers

Survey Findings, Recommendations and Directory

This study was prepared by the technical team of the Data Bank Committee in collaboration with the Consultation and Research Institute - Lebanon

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Section Two

- Directory
 - A. Centers of the General Directorate of Social Affairs
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This study covered institutions and social centers operating in Lebanon. We sought to assess their organizational structure, manpower and to ascertain their training needs. In addition, we intend to publish a guide for all centers and institutions in Lebanon.

Introduction

Social Services are characterized by their dynamic nature especially during war. Lebanon is no exception to this rule where civil war has been affecting over a number of years institutions of welfare and social services emanating from and cooperating with the private and public sectors.

Ten years of continuous strife has resulted in structural changes in institutions of services and created new realities and needs which can only be identified through field work.

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On July 15, 1983, the Lebanese Ministry of Labour and Social Affairs issued a decree N°. 391: 1 stipulating the establishment of a special "Social Services Information Committee "composed of a director and four members representing the Ministry of Labour and Social Affairs, the General Directorate of Social Affairs, the Social Services Training Center and the Norwegian People's Aid Association. This Committee was to execute the terms of a three years agreement, subject to be renewed, reached between the Ministry represented by the Minister and the Norwegian Association by their delegate in Lebanon.

The objectives of the survey are:

- To identify and classify all types of existing social services in Lebanon.
- To provide well-organized guide or directory covering all social welfare organizations operating at present, and the services rendered by these organizations, whether Lebanese or non-Lebanese.
- To improve the co-operation and co-ordination among these organizations.
- To enlighten people concerned with social welfare about priorities of welfare needs in Lebanon including projects priorities and geographical locations.

Moreover, the Norwegian Association engaged the services of a Lebanese consulting firm the Consultation and Research Institute to assist in the preparation and execution of the study, especially the preparation of the technical file and the computer work.

P.S. More details on content and methodology of the survey are in "Social Welfare Services in Lebanon 1985, Non-Lebanese Organizations".

The social institutions and centers covered by the study were classified as follows:

- Non-Lebanese organizations and United Nations organizations.
- Lebanese Governmental Centers of the General Directorate of Social Affairs, the General Directorate of Health and Municipalities.
- Lebanese centers and organizations of private voluntary societies which have joint projects or contracts with the General Directorate of Social Affairs.
- Private centers (Centers that do not have agreements with the General Directorate of Social Affairs).

Findings and Results

This report surveys the findings of the second part of the comprehensive study "Social Welfare Services in Lebanon". It covers the collation and analysis of the field data concerned with Governmental centers. The first part of the study covered the non-Lebanese organizations operating in Lebanon and was published early in 1985.

It is worth mentioning at the outset that the centers of the General Directorate of Social Affairs, (Office of Social Development), are the most important projects whether to the variety of services or to geographical distribution.

The number of centers established by the General Directorate of Social Affairs is 65 distributed as follows:

- 38 Medico-Social Centers
- 23 Basic Services Units
- The Nutrition Project
- The Pilot Center for the Handicapped Badaro St.
- The Social Services Training Center Hadeth
- The Pilot Medico-Social Center- Badaro St.

1. The Medico-Social Centers

These centers provide curative as well as preventive medical services. They offer handicrafts and vocational training for women in various skills such as sewing, embroidery, home economics, knitting and other manual industries. These centers have nurseries in addition to other activities such as adult education, health education at homes, vaccination campaigns at schools and relief assistance to displaced people who reside in villages accessible to these centers.

2. The Basic Services Units

The objective of these units is to provide basic services in different aspects such as health, education, economic and social in both rural and suburban for community development. A multi - specialized technical team operate these basic units and their projects concentrate on small industries inorder to raise the standard of living of the family and, therefore, the standard of the small community.

The first Basic Service Unit was established in Bourj el-Barajneh in 1970. This unit started as a medico-social center then developed into a coordinator of all efforts geared towards Bourj el-Barajneh community development. The success of the center initiated the General Directorate of Social Affairs to replicate this center in other Lebanese regions.

The basic services unit is run by an executive committee which is responsible for policy making and an administrative technical team inaddition to a consulting team consisting of the head and members of the municipality present in the region.

3. The Nutrition Project

This project of the General Directorate of Social Affairs, supported by the Food-Agriculture Organization (FAO), has been operating in Lebanon since 1970. FAO provides the project with quantities of foodstuffs which are distributed among social welfare institutions according to their respective number of beneficiaries. The principle target of the project is to raise the standards of social service in welfare institutions through the strengthening of educational services and the elimination of nutritional deficiencies in children's meals.

4. The Pilot Center for the Handicapped

The objective of this center is to receive the handicapped children, keep a file on every child covering his health, social, mental and psychological condition and then refer him to proper treatment.

5. The Pilot Medico-Social Center

The Pilot Medico-Social Center deals with orienting, educating and training medical students, staff nurses, practical nurses and social workers inorder to form medico-social teams to work in rural areas. In addition, the center assists the medico-social centers fo follow-up patients and provides laboratory analysis and X-rays.

6. The Social Services Training Center

The project for social training is one of the most important projects established in 1962 by the General Directorate of Social Affairs. Since the early sixties, the Directorate stressed the placement of trained, personnel in its centers inorder to improve their performance and pave the way for further development.

The Social Services Training Center started as an independent center in 1969 with the collaboration of the United Nations International Children's Fund (UNICEF) with the purpose of a developmental plan to upgrade the standards of social welfare services in Lebanon, train people working in the field, and improve training concepts and methods.

The Center has a consultant body, an executive committee, an administrative and technical staff and a section for research and publications. The Center offers two types of training programmes: the full-time training programmes (long-term training) and the in-service training programmes (short term training). The first type includes the day-care workers who are qualified to work with children in social institutions and the auxiliary social workers who are qualified to work in the Basic Services Units as well as engage in extra-curricular activities similar to educational and social youth clubs. The second type of training includes all categories and standards of personnel working in the social welfare services such as heads of social institutions and private societies, directors and workers of day-care centers, workers in social institutions and others.

A. Centers of the General Directorate of Social Affairs (OSD)

Table 1. Geographical Distribution of Centers by Muhafazah and Kaza

The table shows that there are 65 centers affiliated with the General Directorate of Social Affairs, 23 basic services units, 38 medicosocial centers inaddition to the Nutrition Project, the Pilot Center for the Handicapped, the Pilot Medico-Social Center and The Social Services Training Center. These centers are distributed according to geographical areas as follows: The largest number is located in the South where there are 20 centers out of the total number 65 or (30.7%), five out of which are basic services units; followed by 18 centers in Mount Lebanon or (27.7%), eight of which are basic services units, then 16 centers in the North or (24?7%), four of which are basic services units. There are 5 centers in the capital Beirut or (7.7%), one of which is a basic services unit, and there are 6 centers in Beka'a or (9.2%), five of which are basic services units.

The table shows that Tyre Kaza has the largest number, 7 centers, then Bint Jbeil Kaza 5 centers in South Lebanon. Furthermore, there are 5 centers in each of Jbeil Kaza and Ash-Shouf Kaza in Mount Lebanon.

It is noticed that the centers are not evenly distributed among the Lebanese regions. The reason, perhaps, is due to the density of population in certain areas. This, however, does not explain the small number of centers located in the Beka'a region. The General Directorate felt the need for more centers and tried to correct the situation by establishing five basic services units in this region.

Table 1. Geographical Distribution of Centers by Muhafazah and Kaza

	7	
Muhafazah / Kaza	Number	<u> </u>
Mount Lebanon		27.7
Ba'abda (1)	4	
Byblos	5	
Kesserwan	1	
El-Maten (1)	2	
Ash- Shouf	5	
Aley	1	
<u>North</u>	16	24.7
El-Batroun	2	
Bsherri	1	
Zghorta	5	
Tripoli	4	
Akkar	3	
El-Koura	. 1	•
Beirut	5	7.7
South	20	30.7
Bint Jbeil	5	
Jezzine	1	
Hasbayya	1	
Tyre	8	
Sidon	2	
Marjeyoun	1	
Nabatiyeh	2	
Beka'a	6	9.2
Baalbeck	2	
Western Beka'a	1	
Rashaya	1	1
Zahlé	1	
El-Hermel	1	
Total	65	100.0

Table 2. Distribution of Centers by Geographical Areas and Starting Date of Service

Starting date of service

The General Directorate of Social Affairs started its Centers between 1960 and 1965 when 8 centers or (12.3%) of the total number were established during this period. More centers were established between 1971 and 1975 making a sum of 20 or (30.7%) of the total number. Then the number of new centers decreased during the following five years between 1976 and 1980 reaching a lower figure or (17%), and decreased further during the next five years 1981 - 1985 reaching a very low percentage (3.1%). It should also be mentioned that there are 12 centers or (18.4%) which are still being established and have not commenced their activities inaddition to two centers (3.1%) that are not presently active due to the Israeli invasion.

It is obvious that the decrease in the number of new centers during the period 1981 - 1985 was due to bad security conditions which led to an erratic state prevailing among institutions operating in the country.

Table 2. Distribution of Centers by Geographical Areas and Starting Date of Service

	. عربيبين موسات مناده -						3.4
Year	Mt. Leb.	North	Beirut	South	Beka'a	Total	8
1960 - 1965	1	2	2	3	_	8	12.3
1966 - 1970	4	3	1	2		10	15.4
<u> 1971 - 1975 </u>	6	5	-	8	1	20	30.7
1976 – 1980	4	3	1	~	3	11	17
1981 - 1985	-			2	-	2	3.1
Not Active Presently	2	140 	-		-	2	3.1
Being Established	1	3	1	5	2	12	18.4
Total	18	16	5	20	6	65	100.0

Table 3. Table 3 shows the distribution of services by kind of service. It is normal in these security conditions that medico-social services are the most numberous with a high percentage (43.8%) including curative as well as preventive services, health education, civil defense and others. Although these services are important during normal times, they, nevertheless, acquire more importance during war days, as is the case in Lebanon. Furthermore, these medicc-social centers are greatly concerned with educational services (32.1%) which include vocational training, handicrafts, educational scholarships, free schooling and others; followed by child social care services (11.6%) including primarily nurseries and children's leisure activities ; then general social services (7.1%) which include mainly seasonal and irregular emergency assistance, offering free meals for needy people (3.6%), and lastly community development services (.9 %). The low percentage of the latter category of services is due to the war situation because interest and concern were more directed toward displaced people and emergency services.

Table 4. Distribution of Services by Muhafazah and Kind of Service

The services are distributed as shown in the table, according to geographical areas as follows: 37 services or (33 %) in the South; 33 Services or (29.5%) in the North, 30 services or (26.8%) in Mount Lebanon, 8 services or (7.1%) in Beka'a and 4 services or (2.7%) in Beirut. These figures correspond to the number of centers in each region where most of them are located in the South and North followed by Mount Lebanon.

Table 3. Distribution of Services by Kind

	والمناور والمنافع والأراب والمراوات المنافع والمنافع والمراوات والمراوات والمراوات والمراوات	
Service	N°. of Services	8
Children Social Care	13	11.6
Educational Services	36	32.1
Medico-Social Services	49	43.8
Services for the Handicapped	11	0.9
Community Development Services	1	0.9
General Social Services	88	7.1
Relief Assistance	4	3.6
Total	112	100.0

Table 4. Distribution of Services by Muhafazah and Kind of Service

Service	Mt. Leb.	Beirut	North	South	Beka'a	Total
Children Social Care	ω	ŧ	5	ω	2	13
Educational Services	<u></u>	t	12	11	.?	36
Medico-Social Services	13	2	14	16	4	49
Services for the Handicapped	\$				-	1
Community Development Services	-1	4	•	ı	,	-1
General Social Services	2	1	<u> </u>	5		8
Relief Assistance (Free Meals)	1			۲۷	ı	4
Total	30	4	33	37	د	112
oko	26.8	3.6	29.5	3.3	7.1	
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Part-Time

The total number of employees of all categories working in the centers of the General Directorate of Social Affairs is 717 out of which 591 employees work on full-time basis and 126 work on part-time basis. The full-time employees are distributed according to job categories as follows: 71 specialists in social work, 24 auxiliary social workers, 41 day-care workers, 11 case workers, 7 specialized education, 94 assistant health workers, 17 vocational training, 46 handicrafts and sewing and 278 administrative workers and menial staff. Most of the part-time employees work in the health field mainly as doctors, midwives and nurses.

The table shows that there is a considerable number of employees working in OSD centers are distributed according to the size of the center. Moreover, the various job categories and specializations present allow to develop and improve the quality of the technical work in the centers. However, for technical jobs, a description and specification of every category should be provided to clarify and define the roles of employees in order to up-grade the level of their performance.

Table 6. Distribution of Beneficiaries by Kind of Service

Through health services, workers in the social welfare field and community development make contacts with people, get acquainted with them and gain their confidence. The percentage of beneficiaries of medicosocial services is relatively high compared to other services because they include a large number of people. Table 6 shows the high percentage of beneficiaries (71.4%) receiving such services adding to a total of 21600 families (an average of 6 members per family). In addition, the percentage of beneficiaries of emergency assistance (free meals) seems relatively high (20.2%), or around 6105 families while this kind of service does not represent more than (3.6%) out of the total number of services.

In comparison, we notice that educational services make (32%) out of the total number while the percentage of beneficiaries is only (5.8%); and the percentage of beneficiaries of children social care (0.9%) while this kind of service represents (11.6%). This eventually, leads to the conclusion that there are kinds of services that can only serve a limited number of beneficiaries because they require time as well as human and financial resources.

Table 6. Distribution of Beneficiaries by Kind of Service

ر بنوجه بدند هجه دو موجود بو موضوع بالركاري وجغرات ها توصف بالإقام كالمراب كالم			* **
Services	N°. of Beneficiaries	8	Services %
Children Social Care	1665	0.9	11.6
Educational Services	10479	5.8	32.1
Medico-Social Services	129598	71.4	43.8
Services for the Handicapped	334	0.2	0.9
Community Development Services			0.9
General Social Services	2739	1.5	7.1
Relief Assistance (Free Meals)	36631	20.2	3.6
Total	181446	100.0	100.0

Table 7. Distribution of Beneficiaries by Geographical Areas (Muhafazah)

The largest percentage of beneficiaries appears in table 7 to be in the South and Beirut (32.7%) and (22.3%) respectively. The high percentage of beneficiaries in Beirut draws attention because the percentage of services does not exceed (3.6%) of the total number of services in all the Lebanese regions. In the North, while the percentage of services is (29.5%), the percentage of beneficiaries is only (19.3%). Furthermore, in Beka'a the percentage of services is (7.1%) of the total services (table 4) the percentage of beneficiaries reaches (3.5%), and then in Mount Lebanon the percentage of beneficiaries is around (22%), almost one quarter of the total number of beneficiaries, because this geographical area includes the Northern and the Southern suburbs of the capital Beirut where there is a high density of population, mostly displaced people as a result of the on-going war in the country. This reinforces the idea that these regions are ingreat need of assistance and support.

We can conclude from table 7 that the number of centers does not always correspond with the number of beneficiaries. The number of beneficiaries, thus, depends on the size and efficiency of the center which explains the high percentage of beneficiaries in Beirut inspite of the low number of centers existing if compared to the number of centers and beneficiaries in the South.

Table 7. Distribution of Beneficiaries by Geographical Areas

Muhafazah	N°. of Beneficiaries	8	 -
Mount Lebanon	39058	21.5	
North 1	34994	19.3	
Beirut	41677	22.3	
South	59303	32.7	
Beka'a	6414	3.5	
Total	181446	100.0	

Table 8. Distribution of Budgets by Geographical Areas (Muhafazah) 1984

The total budget of centers of the General Directorate of Social Affairs amounts to approximately 28 million Lebanese pounds making an average budget of every center 430,000 Lebanese pounds.

The table shows that the highest percentage of the budget goes to Mount Lebanon (28.6%), followed by the South (22.2%), which is normal since the highest percentage of centers are located in these two regions. The percentage of the budget allocated to the centers in the North is (20%). The budget, however, of the centers in the capital Beirut is rather high (20%) compared to the percentage of centers present (7.7%) table 1.

If we look at the average budget for every center in the various Lebanese regions, it is observed that the average budget of the center in the South is the lowest 309,700 L.L. and the average budget is higher in the North reaching 346,600 L.L. Moreover, the average budget is the highest in the capital Beirut 1127,200 L.L., followed by Mount Lebanon 444,000 L.L. The figures, thus show that the average budget is closely related to the number of beneficiaries of the center.

Table 8. Distribution of Budgets by Geographical Areas(1984) (1000 L.L.)

Muhafazah	Total 1000 L.L.	8 	N°. of Centers	Average of Budget / Center
Mount Lebanon	7992	28.6	18	444.0
North	5545	20	16	346.6
South	6194	22.2	20	309.7
Beka'a	2583	9.2	6	430.5
Beirut	5636	20	5	1127.2
Total	27950	100.0	65	430.0
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Table 9. Distribution of Budgets by Level of Expenditure 1984

The figures in table 9 show that the expenditures of (52.4%) of the centers range between 150,000 and 500,000 Lebanese pounds while 20% range between 500,000 and 750,000 L.L. Moreover, the expenditures of only (7.7%) exceeded 750,000 L.L. during 1984 and (10.8%) range between 100,000 and 150,000 L.L.

Table 9. Distribution of Budgetsby Level of Expenditure (1984)

Level of Expenditure (1000 L.L.)	N°. of Centers	8
Less than 100	2	3
100 - 150	7	10.8
151 - 250	16	24.7
251 - 500	18	27.7
501 - 750	13	20
750 and above	5	7.7
Being Established	4	6.1
Total	65	100.0

Table 10, 11, 12 and 13 Distribution of Budgets by Geographical Areas and Types of Expenditures 1983 and 1984

The expenditures on services, wages and financial assistance receive the largest part of the total budget (77.9%) of all centers(OSD) in 1984 (tables 12 and 13) and (78.3%) in 1983 (tables 10 and 11), followed by expenditures on equipment and construction (13.9%) in 1984 (table 13) and (12.2%) in 1983 (table 11).

The types of expenditures although varied in 1984 among the different regions (table 13), we may say that the percentage of expenditures on services, wages and financial assistance is the highest and exceeded 70% in all regions except the Beka'a region where the expenditures of this category are (67.8%) while they reached the highest (83.5%) in Beirut.

As to administrative expenditures, Mount Lebanon takes the lead (11.9%) in 1984 followed by Beirut (9.2%).

The Beka'a region, however, takes the first rank in its expenditures on equipment and construction (27.2%) of the total budget in 1984, followed by Mount Lebanon (16.5%).

Table 10. Distribution of Budgets by Geographical Areas and Types of Exacaditures (1000 L.L)-1983

	الاستان والمساور والم			
Muhafazah	Wages and Services Expenditures Including Financial Assistance	Administrative Expenditures	Expeniitures on Equiphent and Construction	Total Expenditures
Mount Lebanon	4698	1050	674	6422
North	4202	282	550	5034
Beirut	4193	529	449	5172
South	4031	478	576	5085
Beka'a	1616	128	420	2164
Total	18740	2467	266∌	23877

Table 11. Distribution of Budgets by Geographical Areas and Types of Expenditures (%) 1983

	Total	Beka'a	South	Beirut	**************************************	North	Mount Lebanon		Muhafazah
78.3		7/ 7	79.3	81.1	83.5	/3,	72.4	Expenditures Including Financial Assistance	Wagne and Committee
9.5	5,9	9.4		10 2	5.6	16.3		Administrative Expenditures	
12.2	19.4	11.3	8.7		10 0	10.5	conitruction	Expenditues on Equipment and	
100.C	100.0	100.C	100.C	100_C	*****	100.C	Seriorcates	Total	

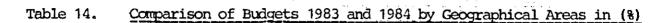
Table 12. Distribution of Budgets by Geographical Areas and Types of Excenditures (1000 L.L.) 1984

Muhafazah	Wages and Services Expenditures Including Financial Assistance	Administrative Expenditures	Expenditures on Bruipment and Construction	Total Expenditures
Mount Lebanon	5365	931	1191	7487
North	4613	351	465	5430
Beirut	4702	517	A16	5635
South	4553	450	. 575	5578
Beka¹a	1751	128	704	2583
Total	20984	2377	3352	26713

Table 13. Distribution of Budgets by Geographical Areas and Types of Fapenditures (%) 1984

Total 77.9 8.3	Beka'a 67.8 5.0 27.2	South 81.6 8.1 10.3	83.5 9.2 7.2	NOITH 85.0 6.5 8.0	71.6 11.9 16.5	Wages and Services Administrative Expenditures Including Expenditures Financial Assistance
13.9	27.2	10.3	7.2	8.0	16.5	Expenditures on Equipment and Construction
100.0	100.0	100.0	100.0	100.0	100.0	Total Expenditures





The budgets of the centers of the General Directorate of Social Affairs increased by (11.9%) in 1984 as compared to 1983. This increase varied among the centers from one Muhafazah to the other. The increase reached (19.4%) in Beka'a followed by Mount Lebanon (16.6%) then (9.7%) in the South and the lowest (7.9%) in the North.

No marked changes are observed in table 14 in the distribution of budgets among the various Lebanese regions. The table shows the distribution of budgets of the centers according to geographical, and the increase from 1983 to 1984.

Table 14 a. shows comparison of types of expenditures in 1983 and 1984. The expenditures on wages and services are almost the same (78.3%) and (77.9%) respectively. There is a decrease of administrative expenditures from (9.5%) to (8.2%) while there is a small increase in expenditures on equipment and construction from (12.2%) to (13.9%).

Table 14. Distribution of Budgets by Geographical Areas 1983 and 1984 (in 1000 L.L and %)

Muhafazah	Total Expenditures 1983	Total Expenditures 1984	Increase	1 9 8 3	1984 %
Mount Lebanon	6422	7487	16.6	27.0	28.9
North	5034	0273	3		
					21.0
Beirut	5172	5635	9.0	21.6	21.0
South	5085	5578	9.7	21.3	21.5
Beka¹a	2164	2583	19.4	છે. 0	9
Total	23877	26714	11.9	100.0	100.0

Table 14 a. Distribution of Budgets by Types of Expenditures 1983 and 1984 (%)

ογο	Wages and Services Expenditures Including Financial Assistance	Administrative Expenditures	Expenditures on Equipment and Construction	Total
& Expenditures 1983	78.3	9.5	12.2	100.0
% Expenditures 1984	77.9	8.2	13.9	100.0

B. Medical Centers of the General Directorate of Health

Table 15. Geographical Distribution of Centers by Muhafazah and Kaza

The table shows that the General Directorate of Health has 45 medical centers distributed according to geographical areas as follows: (28.9%) in the North, followed by Mount Lebanon (24.5%), (22.2%) in the South, (17.8%) in Beka'a, and lastly (4.4%) in Beirut. These centers are distributed among the different Kazas in Lebanon rather than being located in the cities.

It is noticed, if we compare (table 1 and 15), that both the General Directorate of Social Affairs and the General Directorate of Health concentrated their work in the North, South and Mount Lebanon more than other areas due to prevailing needs. This does not, however, negate the existence of needs in other areas where the number of centers is smaller and hitherto more future centers are expected to be established in these areas.

Table 15. Geographical Distribution of Centers of the General <u>Directorate of Health by Muhafazah and Kaza</u>

Muhafazah / Kaza	Number	9
Mount Lebanon	11	24.5
Ba'abda	1	
Byblos	3	
Kesserwan	2	
Maten	1	
Ash- Shouf	2	
Aley	1	
North .	13	28.9
El- Batroun	2	
Bsherri	1	
Zghorta	1	•
Tripoli	2	
Akkar	6	
El- Koura	1	
South	10	22.2
Bint Jbeil	1	
J ezzine	1	
Hasbayya	1	
Tyre	. 2	
Sidon	3	
Marjyoun	1	
Nabatiyeh	. 1	
Beirut	2	4.4
<u>Beka¹a</u>	. 8	17.8
Baalbeck	3	
Western Beka'a	. 2	
Rashay y a	1	
Zahlė	1	
El-Hermel	1	
Not Stated	1	2.2
Total	45	100.0

Table 16. Distribution of Budgets by Level of Expenditure 1984

The table shows that the level of expenditure of (24.4%), almost one quarter of the total number of medical centers, is 100,000 L.L or less while (20%) is between the level of expenditure 100,000 L.L and 250,000 L.L. The highest percentage of expenditures (31.1%) falls between 250,000 L.L and 500,000 L.L. The Level of expenditures of only (11.1%) exceeds half a million Lebanese pounds.

It is observed that the expenditures of half of the total number of centers is between 100.000 L.L and 250,000 L.L. These low figures eventually constrain the size and efficiency of these medical centers.

It should also be noted that the expenditures of the centers included in the table are the contribution of the General Directorate of Health. These centers, however, receive matterial assistance ad medicaments, foodstuffs and equipment from other sources namely; the European Common Market, UNICEF and World Food Organization.

Table 16. Distribution of Centers by Level of Expenditure (1000 L.L) 1984

Level of Expenditure (1000 L.L)	Number of Centers	Ş
Less than 100	11	24,4
100 - 150	2	4,4
151 - 250	7	15,6
251 – 500	14	31,1
000 and Above	5	11,1
Instated	6	13,3
Total	45	100,0

Table 17. Distribution of Employees by Job Categories

The table shows that 364 employees out of the total number in the medical centers of the General Directorate of Health engage in health services including doctors, mid-wives, nurses and others. Furthermore, there are 514 employees out of 550 who work on full-time basis. This indicates that the centers of the General Directorate of Health have a potential of human resources to operate on a wide scale. Inaddition, there are 36 employees, the doctors, who work on part-time basis. These figures show imbalance between the number of doctors and the number of other employees. It is suggested that more doctors are required to work on full-time basis inorder to meet the needs in a more comprehensive manner.

Table 17. <u>Distribution of Employees by Job Categories</u>

Job Category	N°. of	Total	
parameter at a market at a	Full-Time Basis	Part-Time Basis	
Health Workers	3 9	36	75
Assistant Health Workers	289	~	28 9
Administrative	50	-	50
Menial Staff	136	-	136
Total	514	36	550

Table 18. Geographical Distribution of Expenditures on Wages and Services 1984

At present, spendings on wages and services are related to geographical distribution. The highest percentage of expenditures are in North and Mount Lebanon (24.6%) and (24.3%) respectively, where more centers are located, followed by the South (23.5%), then by the Beka'a region (17.3%) and lastly by Beirut (6.9%).

It should be noted that these percentages are liable to change when new centers are established due to an increase in medical needs in other regions.

Table 18. Geographical Distribution of Expenditures on Wages and Services 1984

Muhafazah	1000L.L	ક
Mount Lebanon	2994	24.3
North	3028	24.6
Beirut	844	6.9
South	2896	23.5
Beka'a	2136	17.3
Unstated	416	3.4
Total	12314	100.0

* An average of 264.000 L.L was adopted (this figure is the general average of spendings of medical centers) for every center where spendings were not identified.

C. Centers of Municipalities

Many municipalities, especially those with financial means, offer medical services in centers which are directly under their control.

Before the war, there were 629 municipalities distributed over the Lebanese regions albeit different in size and financial resources. However, due to the continuation of the war over a period of ten years, most of these municipalities either ceased completely or significantly curtailed their services mainly because of the great retrenchment in their revenues notwith standing few exceptions.

Our field researchers were able to obtain information on 15 medical centers which are the only centers that are directly established by municipalities. These centers are distributed as follows:

Muhafazah / Kaza	Number
Mount Lebanon Kesserwan Kaza	5
Beka'a Baalbeck	1
Beirut	_ 9
Total	15

It should be noted that some municipalities ceased to offer their medical services and combined their efforts with the basic services units present in the local communities. Furthermore, a large number of municipalities offer their medical services through joint centers established with private voluntary societies. These latter centers will be included in the following part of this comprehensive survey of social services in Lebanon.

Conclusion

The survey shows that the total number of the centers of the General Directorate of Social Affairs is 65 spread over the various Lebanese regions. These centers consist of basic services units, medico-social centers and a training center. It also shows that the General Directorate of Health has 45 medical centers.

The centers of the General Directorate of Social Affairs are geographically distributed as follows: 20 centers in the South, 18 in Mount Lebanon, 16 in the North, 6 in Beka a and 5 in Beirut. There is however, a difference between the number of centers and the size of services offered; while there are 5 centers in Beirut; they have the highest number of beneficiaries in all the Lebanese regions.

The medical centers of the General Directorate of Health are distributed as follows: 13 centers in the North, 11 in Mount Lebanon 10 in the South, 8 in Beka'a and 2 in the Capital Beirut.

It is noticed from the geographical distribution of the centers that some regions are in need of more centers, especially the Beka'a. The survey also shows that the largest number of centers of the General Directorate of Social Affairs were established during the period extending between 1970 and 1975; the period prior to the Lebanesevents, after which the number of the centers started to decrease during the war period, especially between 1980 and 1985.

As to the level of expenditures of the centers of the General Directorate of Social Affairs in 1984, (53%) of the total number ranged between 150 and 500 thousand Lebanese pounds and (11%) did not exceed 150 thousand Lebanese pounds. This indicates a difference among centers with regard to number of employees and size of services.

The level of expenditures of (31%) of the centers of the General Directorate of Health ranged between 250 and 500 thousand Lebanese pounds, (20%) between 100 and 250 thousand Lebanese pounds and (25%) less than 100 thousand Lebanese pounds while only (11%) of the centers their level of expenditures reached half a million Lebanese pounds.

The number of employees of all categories working on full-time basis in the General Directorate of Social Affairs is 578 inaddition to 124 employees working on part-time basis. As to job categories, (8.7%) are specialists in the social fields, (38.5%) specialists in social work (39.6%) vocational training and handicrafts, (16.2%), administrative workers and (23.4%) menial staff. All these employees are distributed among the centers according to the size of each center.

The total number of different categories of employees in the General Directorate of Health is 550, a large number 364 work in the health field as doctors, mid-wives staff , practical nurses and others, while the rest occupy administrative jobs.

Lastly, we may note that the expansion both of the services and the centers did not correspond to the rising needs during the war period. This situation necessitates additional budgets in the future to redress these shortcomings.

الجمهورية الله التيانية مُكتب ورين الدولة لفر بدالتية الدارية مُركز مشاريع ومليات المتابع الدولة

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 (Office of Social Development)
- General Directorate of Health
- Municipalities

Data Bank Committee for Social Services

Lebanese Governmental Centers

(Office of Social Development)

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Centers of the General Directorate of Social Affairs (ODS)

Beirut Muhafaza

Center of Trade Unions - Beirut

- Address : Mazraa Area - Beirut

- Starting Date of Activity: 1964

- Area of Activity : Beirut

- Name of Executive Manager : Dr. Robert Karam

- Number of Full time Employees: 3

- Services Offered : Medical and Social Services

Nutrition Project - Beirut

- Address : Badaro Street, Beirut

- Starting Date of Activity: 1970

- Area of Activity : Beirut

- Name of Executive Manager : Miss. Nada Aris

- Number of Full time Employees: 27

- Services Offered: - Foodstuffs to Social Institutions to improve feeding level

- Foodstuffs to Mothers and Children

- Free meals to free and semi - free School Children

Pilot Center for the Handicapped - Beirut

- Address : Badaro Street - Beirut

- Starting Date of Activity: 1979

- Area of Activity : Beirut

- Name of Executive Manager : Mrs. Layla el Dwayhi Wehbeh

- Number of Full time Employees: 11

- Services Offered: - Medical, Social and Psychological Services for the Handicapped

 Referring the Handicapped to Specialized Institutions

Basic Services Unit - Beirut

- Address : Beirut
- Number of Full time Employees: 7
- Services Offered : Being Established

The Pilot Medico - Social Center

- Address : Beirut Badaro
- Area of Activity : Beirut
- Name of Executive Manager : Dr. Pierre Saad
- Number of Full time Employees: 13
- Services Offered: Medical and Social Services
- General Social Services

Centers of the General Directorate of Health

Exterior Clinic at Ibrahim Najjar's Hospital - Beirut

- Address : Beirut
- Name of the Executive Manager ; Dr. Paul el Jumayel
- Number of Full time Employees : 9
- Services Offered by the Center : Health Services

Prevention Clinic for Rabies - Beirut

- Address : Beirut
- Name of Executive Manager: Dr. Mohammed Mohanna
- Number of Full time Employees: 11
- Services Offered : Health Services

Centers of the General Directorate of Social Affairs

Mount Lebanon Muhafaza

Ba'abda Kaza

Social Services Training Center - Hadeth

- Address : Mansour bldg Abdallah el Yafi St. Hadeth Ba'abda
- Starting Date of Activity: 1969
- Area of Activity : All Lebanon
- Name of Executive Manager : Dr. Hashem El Husseini
- Number of Full time Employees: 20
- Services Offered: Training Categories of Social Workers
 - Stastical and Social Research
 - Publications and Documentations

Basic Services Unit - Ein el Remmaneh

- Address : Ein el Remmaneh Ba'abda
- Starting Date of Activity: 1979
- Area of Activity : Ba'abda Kaza
- Name of Executive Manager : Mrs. Mona Mourad
- Number of Full time Employees: 16
- Services Offered: Children Social Care Nursery
 - Educational Services
 - Medical and Social Services
 - Community Development Services

Basic Services Unit - Eourj el - Barajneh

- Address : Bourj el Barajneh Ba'abda
- Starting Date of Activity: 1971
- Area of Activity : Ba'abda Kaza
- Name of Executive Manager : Miss. Nadia Tawtal
- Number of Full time Employees : 36
- Services Offered: Community Development Services
 - Medical and Social Services
 - Curative Services
 - Preventive Services
 - Health Education
 - Educational Services
 - Scholarships
 - Vocational Training for Women
 - General Social Services
 - Case Studies and Counselling
 - Studies and Research
 - Children Social Care Nursery

Basic Services Unit - Ghobeiri

- Address : Ghobeiri Ba'abda
- Starting Date of Activity: 1977
- Area of Activity : Ba'abda
- Name of Executive Manager: Mrs. Samia Abou el Housen el Sayed
- Number of Full time Employees: 19
- Services Offered: Medical and Social Services
 - Curative Services
 - Preventive Services
 - Health Education
 - Scholarships
 - Case Studies and Counselling
 - Studies and Researches
 - First Aid Civil Defense
 - Children Leisure Services

Maten Kaza

Basic Services Unit - Bourj Hammoud

- Address : Bourj Hammoud - Maten

- Starting Date of Activity: 1980

- Area of Activity : Maten Kaza

- Name of Executive Manager : Mrs. Siham Farid Abou Jawdeh

- Number of Full time Employees: 20

- Services Offered: - Educational Services

- Medical and Social Services

- Community Development Services

Basic Services Unit - Bekfaya

- Address : Bekfaya - Maten

- Services Offered : Being Established

Aley Kaza

Basic Services Unit - Aley

- Address : Aley

- Services Offered : Being Established

El Shouf Kaza

Medico - Social Center - El Moukhtara

- Address : El Moukhtara Ash-Shouf

- Starting Date of Activity: 1963

- Area of Activity Ash-Shouf Kaza

- Name of Executive Manager : Mr. Khaled el Ali

- Number of Full time Employees: 8

- Services Offered : - Educational Services

- Medical and Social Services

Medico - Social Center - Anout

- Address: Anout Ash-Shouf
- Starting Date of Activity: 1969
- Area of Activity: Ash-Shouf Kaza
- Number of Full time Employees: 3
- Services Offered: Medical and Social Services

Medico - Social Center - El Jahleyeh

- Address : El Jahleyeh Ash-Shouf
- Starting Date of Activity: 1969
- Area of Activity : Ash-Shouf Kaza
- Number of Full time Employees : 5
- Services Offered: Medical and Social Services
 - Vocational Training for Women

Basic Services Unit - Beit Eddin

- Address : Beit Eddin Ash-Shouf
- Services Offered : Being Established

Keserwan Kaza

Medico-Social Center - Rayfoun

- Address : Rayfoun Keserwan
- Starting Date of Activity : 1970
- Area of Activity : Keserwan Kaza
- Number of Full time Employees; 2
- Services Offered: Medical and Social Services

Byblos Kaza

Medico - Social Center - Akoura

- Address : Akoura Byblos
- Starting Date of Activity: 1972
- Area of Activity : Byblos Kaza
- Number of Full time Employees: 3
- Services Offered: Medical and Social Services

Medico - Social Center - Ihmej

- Address : Ihmej Byblos
- Starting Date of Activity: 1974
- Area of Activity : Byblos Kaza
- Number of Full time Employees: 7
- Services Offered Medical and Social Services
 - Vocational Training for Women

Medico - Social Center - Kartaba

- Address : Kartaba Byblos
- Starting Date of Activity: 1974
- Area of Activity : Byblos Kaza
- Name of Executive Manager : Mrs. Abdou Shallita
- Number of Full time Employees: 7
- Services Offered: Vocational Training for Women
 - General Social Services

Medico - Social Center - Jeij

- Address : Jeij Byblos
- Starting Date of Activity: 1975
- Area of Activity : Byblos Kaza
- Number of Full time Employees: 6
- Services Offered: Medical and Social Services
 - Vocational Training for Women

Basic Services Unit - Byblos

- Address : Byblos
- Starting Date of Activity: 1980
- Area of Activity : Byblos Kaza
- Name of Executive Manager: Mr. Aoun Allah Azar
- Number of Full time Employees: 18
- Services Offered: Children Social Care Nursery
 - Educational Services
 - Medical and Social Services
 - Community Development Services
 - Vocational Training

Centers of the General Directorate of Health

Ba'abda Kaza

An Exterior Clinic at Ba'bda's Hospital

- Address : Ba'abda
- Area of Activity : Ba'abda Kaza
- Name of Executive Manager : Dr. Joseph Aziz el Hhoury
- Services Offered: Health Services

Medical Center - Bourj el Barajneh

- Address : Bourj el Barajneh Ba'abda
- Area of Activity : Ba'abda Kaza
- Name of Executive Manager : Dr. Nadia Sinno
- Number of Full time Employees: 10
- Services Offered : Health Services

El-Maten Kaza

Health Division - Jdeidet el Maten

- Address : Jdeidet el Maten El Maten
- Area of Activity : El Maten Kaza
- Name od Executive Manager : Dr. Nabil Wakeem
- Number of Full time Employees: 12
- Services Offered: Health Services

Aley Kaza

Health Division - Aley

- Address : Aley Aley
- Area of Activity : Aley Kaza
- Name of Executive Manager : Dr. Baheej Arbid
- Number of Full time Employees: 12
- Services Offered: Health Services

Ash-Shouf Kaza

Health Division - Beit Eddin

- Address : Beit Eddin Ash-Shouf
- Area of Activity : Ash-Shouf Kaza
- Name od Executive Manager : Dr. Kamal Mezher
- Number of Full time Employees: 12
- Services Offered: Health Services

An Exterior Clinic at Damour Hospital

- Address : Addamour Ash-Shouf
- Area of Activity : Ash-Shouf Kaza
- Services Offered: Health Services

Keserwan Kaza

Health Division - Jounieh

- Address : Jounieh Keserwan
- Area of Activity : Keserwan Kaza
- Name of Executive Manager : Dr. Abdallah Abi Sa'ab
- Number of Full time Employees: 11
- Services Offered: Health Services

Medical Center - Ashkout

- Address : Ashkout Keserwan
- Area of Activity : Keserwan Kaza
- Name of Executive Manager : Dr. Fayez el Raii
- Number of Full time Employees: 11
- Services Offered: Health Services

Byblos Kaza

Medical Center - Kartaba

- Address : Kartaba Byblos
- Area of Activity : Byblos Kaza
- Name of Executive Manager : Dr. Majeed el Shami
- Number of Full time Employees: 11
- Services Offered: Health Services

Health Division - Byblos

- Address : Byblos
- Area of Activity : Byblos Kaza
- Name of Executive Manager : Dr. Martinous Za'rour
- Number of Full time Employees: 12
- Services Offered : Health Services

Medical Center - Bejjeh

- Address : Bejjeh Byblos
- Area of Activity : Byblos Kaza
- Services Offered: Health Services

Lebanese Covernmental Centers of the General Directorate of Social Affairs

North Muhafaza

Tripoli Kaza

Medico - Social Center - Seir el Donneyeh

- Address : Seir el Donneyeh Tripoli
- Starting Date of Activity: 1962
- Area of Activity : Tripoli Kaza
- Name of Executive Manager: Mr. Abdallah Yakon
- Number of Full time Employees: 11
- Services Offered: Medical and Social Services for Women
 - Vocational Training
 - Adult Education

Medico - Social Center - Wadi Khaled

- Address : Wadi Khaled Tripoli
- Starting Date of Activity: 1964
- Area of Activity: Tripoli and Suburbs
- Name od Executive Manager : Mr. Shouki Mohammed el Adro'h
- Number of Full time Employees: 14
- Services Offered: Educational Services
 - Medical and Social Services
 - Vocational Training for Women

Health Center of the Trade Unions - Tripoli

- Address : Tripoli
- Starting Date of Activity: 1969
- Area of Activity : Tripoli and Suburbs
- Name od Executive Manager: Mr. Mohammed Issam el Shahal
- Number of Full time Employees: 3
- Services Offered: Medical and Social Services

Basic Services Unit - Tripoli

- Address: Tripoli
- Starting Date of Activity: 1980
- Area of Activity: Tripoli and Suburbs
- Name of Executive Manager: Mrs. Ratiba Ra'fat Majthoub
- Number of Full time Employees: 12
- Services Offered: Children Social Care Nursery
 - Educational Services
 - Medical and Social Services
 - Community Development Services
 - Vocational Training for Women

Zghorta Kaza

Medico - Social Center - Rash'en

- Address : Rash'en Zghora Kaza
- Area of Activity : Zghorta Kaza
- Name od Executive Manager : Mr. Souheil el Jawkhadar
- Number of Full time Employees: 13
- Services Offered: Medical and Social Services for Women
 - Vocational Training
 - Educational Services (children social and)

Medico - Social Center - Miryata

- Address : Miryata Zghorta
- Starting Date of Activity: 1970
- Area of Activity : Zghorta Kaza
- Number of Full time Employees: 6
- Services Offered: Medical and Social Services
 - Educational Services
 - General Social Services

Medico - Social Center - Zghorta

- Address : Zghorta
- Starting Date of Activity: 1972
- Area of Activity : Zghorta Kaza
- Name of Executive Manager: Mrs. Hawwa Romanos Franjieh
- Number of Full time Employees: 23
- Services Offered: Medical and Social Services for Women
 - Vocational Training
 - Children Social Care Nursery

Medico - Social Center - Aito

- Address : Aito Zghorta
- Starting Date of Activity: 1975
- Area of Activity : Zghorta Kaza
- Name of Executive Manager: Mrs. Tali Alwan
- Number of Full time Employees: 11
- Services Offered: Medical and Social Services
 - Educational Services
 - Children Social Care Nursery

Medico - Social Center - Darayya

- Address : Darayya Zghorta
- Starting Date of Activity: 1975
- Area of Activity : Zghorta Kaza
- Name of Executive Manager : Miss Hasna el Masri
- Number of Full time Employees: 13
- Services Offered: Medical and Social Services
 - Vocational Training for Women
 - Children Social Care Nursery

Bsherri Kaza

Basic Services Unit - Bsherri

- Address : Bsherri
- Area of Activity : Bsherri Kaza
- Name of Executive Manager: Mr. Jobrael Habib Tawk
- Number of Full time Employees: 20
- Services Offered: Being Established

Koura Kaza

Medico - Social Center - Kfar Hazir

- Address : Kfar Hazir El Koura
- Starting Date of Achivity: 1974
- Area of Activity : Koura Kaza
- Name of Executive Manager : Miss Thurayah Melhem Issa
- Number of Full time Employees: 6
- Services Offered: Medical and Social Services
 - Vocational Training for Women

Batroun Kaza

Medico - Social Center - Shebteen

- Address : Shebteen el Batroun
- Starting Date of Activity: 1974
- Area Of Activity : Batroun Kaza
- Number of Full time Employees: 6
- Services Offered: Medical and Social Services
 - Educational Services
 - Vocational Training for Women

Medico - Social Center - El Batroun

- Address : El Batroun
- Area of Activity : Batroun Kaza
- Number of Full time Employees: 9
- Services Offered: Medical and Social Services
 - Vocational Training for Women

Akkar Kaza

Medico - Social Center - Bezbina

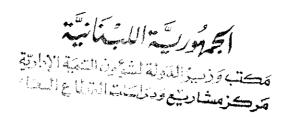
- Address : Bezbina Akkar
- Starting Date of Activity: 1969
- Area of Activity : Akkar Kaza
- Number of Full time Employees: 4
- Services Offered: Medical and Social Services

Basic Services Unit - Koubeyat

- Address : Koubeyat Akkar
- Starting Date of Activity: 1980
- Area of Activity : Akkar Kaza
- Name of Executive Manager : Mrs. Laurice Adeeb el Raii
- Number of Full time Employees: 21
- Services Offered: Children Social Care Nursery
 - Educational Services
 - Medical and Social Services
 - Community Development Services

Basic Services Unit - Halba

- Address : Halba Akkar
- Services Offered : Being Established



Centers of the General Directorate of Health

Tripoli Kaza

Republic of Lebanon

Office of the Minister of State for Administrative Reform Center for Public Sector Projects and Studies

(C.P.S.P.S.)

Health Division - Tripoli

- Address : Tripoli - Tripoli

- Area of Activity : Tripoli and Suburbs

- Name of Executive Manager: Dr. Samir Kabbara

- Number of Full time Employees: 12

- Services Offered: - Health Services

Medical Center - Tripoli

- Address : Tripoli - Tripoli

- Area of Activity : Tripoli and Suburbs

- Name of Executive Manager : Dr. Thana' Ibrahim

- Number of Full time Employees: 28

- Services Offered: - Health Services

Zghorta Kaza

Health Division - Zghorta

- Address : Zghorta

- Area of Activity : Zghorta Kaza

- Name of Executive Manager : Dr. Mousa Shahal

- Number of Full time Employees: 12

- Services Offered: - Health Services

Bsherri Kaza

Health Division - Bsherri

- Address : Bsherri
- Area of Activity : Bsherri Kaza
- Name of Executive Manager : Dr. Joseph Tawk
- Number of Full time Employees: 12
- Services Offered: Health Services

Koura Kaza

Health Division - Amyoun

- Address : Amyoon el Koura
- Area of Activity : Koura Kaza
- Name of Executive Manager: Dr. Abdallah Ibrahim
- Number of Full time Employees: 12
- Services Offered: Health Services

Batroun Kaza

Medical Center - Tannourin

- Address : Tannourin Batroun
- Area of Activity : Batroun Kaza
- Name of Executive Manager: Dr. Issam Tarabay
- Number of Full time Employees: 11
- Services Offered: Health Services

Health Division - Batroun

- Address : Batroun
- Area of Activity : Batroun Kaza
- Name of Executive Manager : Dr. Wadi' el Shammas

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- Number of Full time Employees: 12
- Services Offered: Health Services

Akkar Kaza

Medical Center - Berkayel

- Address : Berkayel Akkar
- Area of Activity : Akkar Kaza
- Name of Executive Manager: Dr. George Akkari
- Number of Full time Employees: 11
- Services Offered: Health Services

Medical Center - El Kowashera

- Address : El Kowashera Akkar
- Area of Activity : Akkar Kaza
- Name of Executive Manager : Dr. Mohammed Ali el Hassan
- Number of Full time Employees: 11
- Services Offered: Health Services

Medical Center - Tel Me'san

- Address : Tel Me'yan Akkar
- Area of Activity : Akkar Kaza
- Name of Executive Manager : Dr. Fayez el Khalil
- Number of Full time Employees: 11
- Services Offered: Health Services

Medical Center - El Koubeyat

- Address : El Koubeyat Akkar
- Area of Activity : Akkar Kaza
- Name of Executive Manager: Dr. Malek Hallal
- Number of Full time Employees: 11
- Services Offered: Health Services

Medical Center - Deir Jannine

- Address : Deir Jannine Akkar
- Area of Activity: Akkar Kaza
- Name of Executive Manager : Dr. Yahya el Sheikh
- Number of Full time Employees: 11
- Services Offered: Health Services

Medical Center - El Abboudieh

- Address : El Abboudieh Akkar
- Area of Activity : Akkar Kaza
- Name of Executive Manager : Dr. Mohammed Ali Mourad
- Number of Full time Employees: 11
- Services Offered: Health Services

Centers of the General Directorate of Social Affairs

Beka'a Muhafaza

Zahle Kaza

Basic Services Unit - Hosh el Omara

- Address : Hosh el Omara- Zahlé
- Area of Activity : Zahle Kaza
- Services Offered : Being Established

Baalbeck Kaza

Medico - Social Center - Nahlé

- Address : Zahlė Baalbeck
- Starting Date of Activity : 1975
- Area of Activity : Baalbeck Kaza
- Name of Executive Manager : Mr. Ali Kena'an
- Number of Full time Employees : 4
- Services Offered : Medical and Social Services
 - Chilren Social Care

Basic Services Unit - Baalbeck

- Address : Baalbeck
- Starting Date of Activity : 1980
- Area of Activity : Baalbeck Kaza
- Name of Executive Manager: Miss Houda Said
- Number of Full time Employees : 36
- Services Offered : Medical and Social Services
 - Children Social Care- Nursery
 - Education Services
 - Community Development Services
 - Vocational Training for Women
 - Family Planning

Hermel Kaza

Basic Services Unit - Hermel

- Address : Hermel Beka'a
- Starting Date of Activity: 1980
- Area of Activity : Hermel Kaza
- Number of Full time Employees: 15
- Services Offered: Children Social Care Mursery
 - Educational Services
 - Medical and Social Services
 - Community Development Services
 - Vocational Training for Women

Rashaya Kaza

Basic Services Unit - Rashaya

- Address : Rashaya Rashaya
- Area of Activity : Rashaya
- Services Offered : Being Established

Jib Jannin Kaza

Basic Services Unit - Jib Jannin

- Address : Jib Jannin Western Beka'a
- Starting Date of Activity: 1980
- Area of Activity : Jib Jannin Kaza
- Number of Full time Employees: 8
- Services Offered: Medical and Social Services
 - Community Development Services

Centers of the General Directorate of Health

Zahle Kaza

Medical Center . Zahlė

- Address : Zahlė
- Area of Activity : Zahlė Kaza
- Name of Executive Manager : Dr. Nadim el Raghidi
- Number of Full time Employees : 28
- Services Offered : Health Services

Baalbeck Kaza

Health Division - Baalbeck

- Address : Baalbeck
- Area of Activity : Baalbeck Kaza
- Name of Executive Manager : Dr. Mohammed Tarek Kanawati
- Number of Full time Employees: 12
- Services Offered : Health Services

Medical Center - Ras Baalbeck

- Address : Ras Baalbeck Baalbeck
- Area of Activity : Baalbeck Kaza
- Name of Executive Manager : Dr. Najib Mourad
- Number of Full time Employees : 11
- Services Offered : Health Services

Medical Center - Tarayya

- Address : Tarayya Baalbeck
- Area of Activity: Baalbeck Kaza
- · Services Offered : Health Services

Hermel Kaza

An Exterior Clinic at Hermel Hospital

- Address : Hermel
- Area of Activity : Hermel Kaza
- Name of Executive Manager : Dr. Moukhtar el Omeiri
- Number of Full time Employees: 11
- Services Offered : Health Services

Rashayya Kaza

Medical Center - El Jomayz

- Address : El Jomayz Rashayya
- Area of Activity : Rashayya Kaza
- Name of Executive Manager : Dr. Ahmed Ne'me
- Number of Full time Employees: 11
- Services Offered : Health Services

Jib Jannin Kaza

Health Division - Jib Jannin

- Address : Jib Jannin Western Beka'a
- Area of Activity : Jib Jannin Kaza
- Number of Full time Employees : 11
- Services Offered : Health Services

Western Beka'a Kaza

Medical Center - Mashghara

- Address : Mashghara Western Bekaia
- Area of Activity : Mashghara and its neighborhood
- Name of Executive Manager : Dr. Salem Abu Khalil
- Services Offered : Health Services

Centers of the General Directorate of Social Affairs

South Muhafaza

Sidon Kaza

Trade Union Center - Sidon

- Address : Sidon
- Starting Date of Activity: 1964
- Area of Activity : Sidon Kaza
- Name of Executive Manager : Mr. Wafik el 'Nawam
- Number of Full time Employees: 10
- Services Offered: Medical and Social Services
 - Emergency Assistance
 - Family Planning

Zahrani Kaza

Medico - Social Center - El Sarafand

- Address : El Sarafand Sidon
- Starting Date of Activity: 1973
- Area of Activity : Zahrani Kaza
- Number of Full time Employees: 3
- Services Offered: Medical and Social Services

Medico - Social Center - Kfer Melki

- Address : Kfer Melki
- Starting Date of Activity: 1972
- Area of Activity : Zahrani Kaza
- Number of Full time Employees : 4
- Services Offered: Medical and Social Services
 - Educational Services

Jezzine Kaza

Medico - Social Center - Lib'a

- Address : Lib'a
- Starting Date of Activity: 1965
- Area of Activity : Jezzine Kaza
- Number of Full time Employees: 7
- Services Offered: Medical and Social Services
 - Educational Services
 - General Social Services

Tyre Kaza

Medico - Social Center - Ma'rakeh

- Addresse : Ma'rakeh Tyre
- Area of Activity : Tyre Kaza
- Number of Full time Employees: 5
- Services Offered: Medical and Social Services
 - Vocational Training for Women

Basic Services Unit - Tyre

- Address : Tyre
- Starting Date of Activity: 1981
- Area of Activity : Tyre Kaza
- Name of Executive Manager : Mr. Houssein Shalhoub
- Number of Full time Employees: 20
- Services Offered: Medical and Social Services
 - Children Social Care Nursery
 - General Social Services
 - Community Development Services
 - Vocational Training for Women

Medico Social Center - Jowayyah

- Address : Jawayyah
- Starting Date of Activity: 1965
- Area of Activity : Tyre Kaza
- Number of Full time Employees: 10
- Services Offered: Medical and Social Services
 - Educational Services
 - Emergency Assistance
 - Vocational Training for Women

Medico - Social Center - Markaba

- Address : Markaba
- Starting Date of Activity: 1975
- Area of Activity : Tyre Kaza
- Name of Executive Manager : Mr. Fouad Mouselmani
- Number of Full time Employees: 6
- Services Offered: Medical and Social Services
 - Vocational Training for Women

Medico - Social Center - El Abbasiyeh

- Address : El Abbasiyeh
- Area of Activity : Tyre Kaza
- Name of Executive Manager : Miss Wadad el Amin
- Number of Full time Employees: 6
- Services Offered: Medical and Social Services
 - Vocational Training for Women

Medico - Social Center - El Sawwani

- Address : El Sawwani
- Starting Date of Activity: 1975
- Area of Activity : Tyre Kaza
- Number of Full time Employees: 5
- Services Offered: Medical and Social Services
 - Vocational Training for Women

Medical Center - Teir Harfeh

- Address : Teir Harfeh
- Area of Activity : Tyre Kaza
- Services Offered: Not Active presently

Medico - Social Center - Nakoura

- Address : Nakoura
- Area of Activity : Tyre Kaza
- Services Offered: Not Active presently

Nabatiyeh Kaza

Medico - Social Center - Nabatiyeh

- Address : Nabatiyeh
- Starting Date of Activity: 1970
- Area of Activity : Nabatiyeh Kaza
- Name of Executive Manager : Mr. Amin Shahin
- Number of Full time Employees: 3
- Services Offered: Medical and Social Services

Basic Unit - Nabatiyeh

- Address : Nabatiyeh
- Starting Date of Activity: 1982
- Area of Activity: Nabatiyeh Kaza
- Name of Executive Manager : Abd el Karim Assi
- Number of Full time Employees: 22
- Services Offered: Medical and Social Services

Beint Jbeil Kaza

Basic Services Unit - Bint Jbeil

- Address : Bint Jbeil
- Starting Date of Activity: 1975
- Area of Activity : Bint Jbeil Kaza
- Name of Executive Manager : Mr. Ghassan el Ashi
- Number of Full time Employees: 17
- Services Offered: Medical and Social Services
 - Educational Services
 - General Social Services
 - Community Development Services

Basic Services Unit - Tebneem

Address: Tebneen

- Starting Date of Activity: 1983
- Area of Activity : Bint Jbeil Kaza
- Name of Executive Manager: Mr. Hussein Haidar
- Number of Full time Employees: 8
- Services Offered: Children Social Care Nursery
 - Medical and Social Services
 - Community Development Services

Medico - Social Center - Bint Jbeil

- Address : Bint Jbeil
- Starting Date of Activity: 1968
- Area of Activity : Bint Jbeil Kaza
- Name of Executive Manager : Miss Hana Bazzi
- Number of Full time Employees: 14
- Services Offered: Vocational Training for Women
 - Children Social Care Nursery
 - General Social Services

Medico - Social Center - Bar'ashit

- Address : Bar'ashit
- Starting Date of Activity: 1971
- Area of Activity : Bint Jbeil Kaza
- Number of Full time Employees: 4
- Services Offered: Medical and Social Services

Medico - Social Center - Mayes el Jabal

- Address : Mayes el Jabal
- Starting Date of Activity: 1974
- Area of Activity : Bint Jbeil Kaza
- Number of Full time Employees: 6
- Services Offered: Medical and Social Services
 - Vocational Training for Women

Hasbayya Kaza

Basic Services Unit - Shib'a

- Address : Shib'a
- Area of Activity : Hasbayya Kaza
- Name of Executive Manager : Miss Mona Nabulsi
- Services Offered: Medical and Social Services
 - General Social Services
 - Educational Services

Marjeyoun Kaza

Medico - Social Center - Khiyam

- Address : Khiyam
- Area of Activity : Marjeyoun Kaza
- Number of Full time Employees: 4
- Services Offered : No Active presently

Centers of the General Directorate of Health

Sidon Kaza

Central Medical Center - Sidon

- Address : Sidon
- Area of Activity : Sidon Kaza
- Name of Executive Manager : Dr. Adnan el Nawam
- Number of Full time Employees: 28
- Services Offered: Health Services

Zahrani Kaza

Preventive Center for Bilharzia - Sidon

- Address : Khayzaran Sidon
- Area of Activity : Zahrani Kaza
- Name of Executive Manager : Dr. Issam Mourad
- Number of Full time Employees: 11
- Services Offered: Health Services

Jezzine Kaza

Health Division - Jezzine

- Address : Jezzine
- Area of Activity : Jezzine Kaza
- Name of Executive Manager: Dr. Remon Za'roor
- Number of Full time Employees: 12
- Services Offered: Health Services

Tyre Kaza

Medical Center - Babiliya

- Address : Babiliya
- Area of Activity : Tyre Kaza
- Name of Executive Manager : Dr. Abdallah Shi'to
- Number of Full time Employees: 11
- Services Offered: Health Services

Medical Center - Kana

- Address : Kana Tyre
- Area of Activity : Tyre Kaza
- Name of Executive Manager: Dr. Mohammed Jawad Taky el Din
- Number of Full time Employees: 11
- Services Offered: Health Services

Health Division - Tyre

- Address : Tyre
- Area of Activity : Tyre & Suburbrs
- Name of Executive Manager: Dr. Ali Jaber
- Number of Full time Employees: 12
- Services Offered: Health Services

Nobeliveh Kaza

Health Division - Nabatiyeh

- Address : Nabatiyeh
- Area of Activity : Nabatiyeh Kaza
- Name of Executive Manager : Dr. Ali Dib
- Number of Full time Employees: 12
- Services Offered: Health Services

Bint Jbeil Kaza

Health Division - Fint Jbeil

- Address : Bint Jbeil
- Area of Activity : Bint Jbeil Kaza
- Name of Executive Manager : Dr. Naim el Haj
- Number of Full time Employees: 12
- ~ Services Offered: Health Services

Hasbayah Kaza

Hedical Center - Hasbayah and Shib'a

- Address : Hasbayah
- Area of Activity : Hasbayah Kaza
- Name of Executive Manager : Dr. Ali Abou Mou'in
- Number of Full time Employees: 11
- Services Offered: Health Services

Marjeyoun Kaza

Medical Center - Marjeyoun

- Address : Marjeyoun
- Area of Activity : Marjeyoun Kaza
- Number of Full time Employees: 11
- Services Offered: Health Services

Centers of Municipalities

Beirut Muhafazah

Health Office Municipality of Beirut

- Address : Ashrafieh
- Area of Activity : Beirut
- Name of Executive Manager : Dr. Elias Hayek
- Number of Full time Employees: 26
- Services Offered: Health Services
 - General Social Services
 - Old Age Services

Fifth Health Unit Al Manasfi

- Address : Beirut Mousaytbeh
- Area of Activity : Beirut
- Services Offered: Health Services

Red Camp Center

- Address : Beirut Ashrafieh
- Area of Activity : Beirut
- Name of Executive Manager : Clair Mattar
- Services Offered: Health Services

Al Medawar Dispensary

- Address : Beirut Ashrafieh Al Nahr Road
- Area of Activity : Beirut
- Name of Executive Manager: Labibeh Krayem
- Services Offered: Health Services

Hay El Lija Dispensary

- Address : Beirut Mousaytbeh
- Area of Activity : Beirut
- Services Offered: Health Services

Third Unit Dispensary - Sabra

- Address : Sabra Al Fakhani
- Area of Activity : Beirut
- Name of Executive Manager : Fatmé Alawiyeh
- Services Offered: Health Services

First Unit Dispensary - Al Bashoura

- Address : Beirut Al Bashoura
- Area of Activity : Beirut
- Name of Executive Manager: Wadad Hantas
- Services Offered: Health Services

Medico - Social Center

- Address : Beirut Ras Beirut Near Abou Taleb
- Area of Activity : Beirut
- Name of Executive Manager : Dr. George Kokoni
- Services Offered: Health Services

Lamia Amin Bayhoum Center

- Address : Beirut Sidi Hassan
- Area of Activity : Beirut
- Name of Executive Manager : Makram Al Husseini
- Services Offered: Health Services

Fourth Unit Dispensary - Ashrafeih

- Address : Ashrafeih Yassou'ieh Garden
- Area of Activity : Beirut
- Name of Executive Manager : Nimat Kashou'
- Services Offered : Health Services

Mount Lebanon Muhafazah

Zouk Mousbeh Municipality

- Address : Zouk Mousbeh
- Area of Activity : Kesserwan
- Name of Executive Manager: Dr. George Buwayz
- Mumber of Full time Employees :2
- " Services Offered : " Health Services
 - General Social Services
 - Financial Assistance for Needy Persons

Zouk Micka'el Municipality

- Address : Zouk Micka'el Kesserwan
- Area of Activity : Kesserwan
- Name of Executive Manager : Sister Alexi Baa'lbaki
- Services Offered : Health Services
 - Community Devepolment Services

Dar'oun Municipality

- Address : Dar'oun Kesserwan
- Area of Activity : Kesserwan
- Name of Executive Manager: Mr. Aref Ash-Shamali
- Services Offered : Health Services

Republic of Lebanon

Office of the Minister of State for Administrative Reform

Center for Public Sector Projects and Studies (C.P.S.P.S.)

Yahshoush Municipality

- Address: Yahshoush - Kesserwen

- Area of Activity : Kesserwan

- Name of Executive Manager : Aref Shemali

Beka'a Muhafazah

Deir Al Ahmar Municipality

- Address : Deir Al Ahmar - Baalbeck

- Area of Activity : Baalbeck

- Name of Executive Manager : Hanna Youssef El Khoury

- Services Offered: - Health Services

الجمه وربية اللب كان المست وذيرة الدولة المنفية الإدارية مركز مستادين ودراسات الفضاع المسكم